



Viewpoint

THE QUARTERLY MAGAZINE OF WASHINGTON POLICY CENTER

After the
election:
three top
legislative
priorities for
2017

TO DO LIST

- STOP A STATE INCOME TAX
- LEVY EQUITY FOR CHARTER SCHOOL FAMILIES
- UNWIND OBAMACARE AND RESTORE AFFORDABLE HEALTH CARE CHOICES

WINTER 2017

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Viewpoint

THE QUARTERLY MAGAZINE OF WASHINGTON POLICY CENTER

WINTER 2017

Dear WPC supporter,

As the end of the year approaches, the board and staff of Washington Policy Center are reflecting on the generous support that made our work possible in 2016. Your continued support is instrumental to our success each year.

In this issue of *Viewpoint*, we comment on the recent election and look ahead to the key reforms that are needed to improve our state, with a focus on health care reform, charter schools and taxes. The theme is continued in articles by some of our research directors on the best ways to protect salmon and solve environmental issues, and the importance of transparency in local government negotiations with unions.

The year 2016 was a milestone for WPC, as we celebrated 20 years of improving people's lives in our state. In case you were not one of the 2,500 people who attended one of our 20th Anniversary Annual Dinner events this fall, I encourage you to see the recap of these record-breaking events, and our recognition of our founders with our annual Champion of Freedom Award, on pages 4, 5 and 12.

Some of our key successes that your support made possible this year include:

- We helped Lincoln County adopt of collective bargaining transparency – a first for our state! We are now talking to our local governments that are interested in following Lincoln County's courageous example to take on public sector unions.
- Washington's charter schools faced significant opposition when, in response to a union-inspired lawsuit, our State Supreme Court ruled that charter schools should close. We acted to ensure our legislature corrected this unjust ruling. Our Center for Education amplified the voices of parents to save their schools. The legislature responded by passing SB 6194, to fully fund our state's charter schools.
- In July, with the hiring of a new director, we formally launched a seventh research area, an Initiative on Agriculture. The Initiative focuses on encouraging policymakers to reduce the burden of excessive and unproductive regulation of farmers and allowing farm families to be at the center of policy discussions.
- Based on our recommendation and the work of our Eastern Washington office, Spokane Valley became the third city in our state to approve a local supermajority for taxes requirement.
- Our Young Professionals group continues to grow. In 2016, we hired a full-time YP Coordinator to maintain existing activities and to expand the program to its full potential. We also added a fourth campus club to our college program at Gonzaga University!
- Just last month, we helped frame the debate on the Olympia income tax ballot measure as a direct attack on the state's case law banning income taxes. All media articles focused on that point, rather than the proponent's message. The income tax was turned down by city voters. We will continue to fight against a state income tax.

We appreciate your support of WPC; together we made a positive impact in our state.

All of us at WPC wish you a joyous holiday season!

Sincerely,



Dann Mead Smith
WPC President

Viewpoint is the quarterly magazine of Washington Policy Center, an independent Washington state-focused think tank.

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FEATURED IN THIS ISSUE



6 *Time to remove political barriers to salmon recovery*



7 *Third Washington city adopts supermajority tax requirement*



8 *Lincoln County opens the doors on secret union contract talks*



9 *Charter schools are increasingly popular with parents, students and teachers*



12 *Champion of Freedom Award recipients*



13 *WPC Young Professionals update*

4 *WPC's 2016 Annual Dinner Recap*

COVER STORY



After the election: three top legislative priorities for 2017

2016 Annual Dinner



Washington Policy Center's 2016 Annual Dinner events set new attendance & fundraising records!

Thank you to the over 2,500 supporters who joined us to celebrate WPC's 20th Anniversary of improving lives through free-market solutions!

Over 1,400 people packed the Bellevue Hyatt for the Western Washington events, including over 300 college students and Young Professionals.

For the first time, the Eastern Washington Annual Dinner was attended by over 1,000 of our friends east of the Cascades & was the largest event ever held at the Davenport Grand.

Raising a total of over \$1.2 million to continue our important work & impact!



“Just imagine, 20 years along, if Washington Policy Center hadn’t existed. Do you imagine you’d have charter schools now if [WPC] hadn’t been pushing for them? Do you imagine that this would be a state without an income if [WPC] hadn’t been making that argument?” – Daniel Hannan, member of the European Parliament



“Those of us working in Washington, DC, we see the good things that are going on here and we take consolation. The sensible policy reforms that are coming from this great organization are due to your support.” – Arthur Brooks, President of American Enterprise Institute



“[WPC] is one of the most distinguished state think tanks in the country, and I commend you for supporting their work.” – Dr. Charles Krauthammer

Time to remove political barriers to salmon recovery



by Todd Myers, Director,
Center for the Environment

There is a palpable frustration with salmon recovery in Washington state. Progress is slow – not merely in helping salmon populations, but in making routine policy decisions. A bureaucratic tangle of rules and the inability of federal regulators to provide legally-required guidance has people growing impatient and reaching for quick but ill-considered solutions.

Consider the decision-making process in the Green River watershed. A chart of the process to fund projects shows 36 boxes and 27 arrows, all leading, ultimately, to “habitat project implementation.” Additionally, funding comes from several sources covering salmon recovery, flood control, transportation and other areas, making it difficult to cobble together funding for each project.

I have seen this first hand as a member of the Puget Sound Salmon Recovery Council. Although many agencies are working on steelhead recovery, they need guidance from NOAA. That agency, however, is years behind in drawing up a steelhead recovery plan and NOAA administrators won't produce one anytime soon.

Knitting together this patchwork of funding sources and endless agency reviews have hampered an effort many Washingtonians support. The frustration engendered by this tangled bureaucratic web is a loss of confidence on both ends of the political spectrum.

When progress is blocked, they begin looking for alternatives, and the easiest alternative, often, is to demand that others do something where you have failed.

For example, environmental groups are calling on the Army Corps of Engineers to tear down the four Lower Snake River Dams. They argue increased salmon populations from the Snake would provide an additional food source for Puget Sound orcas as fish migrate north.

Such a drastic step, however, has enormous risks. Additionally, the benefit to salmon and the impact

on orca populations is speculative. This is not to mention the high cost to replace lost electricity as well as the transportation impact for shipping along the Snake River.

Similarly, state agencies and environmental groups are attempting to increase restrictions on protective shoreline bulkheads along Puget Sound. Currently, homeowners have an exemption for bulkheads that protect their property.

This is not a battle the state is likely to win. Even if regulators pass a rule limiting exemptions, counties will be hard pressed to enforce it, as homeowners worry about protecting their property. Frustrated by the slow pace of habitat improvement in the Sound, agencies and environmental activists are hoping to force others to do what they cannot do.

Not surprisingly, farmers, conservatives and property rights advocates have reacted negatively to the huge waste of money and to the policies being proposed due to the left's frustration.

Farmers were specifically targeted by one tribe with the support of the Environmental Protection Agency, blaming farms for field runoff that affects water quality. It is also frustrating to watch as agencies, that miss deadlines and plead poverty, are unsympathetic when farmers, businesses and property owners do the same.

Salmon recovery is a goal we all share, from tribal members, to sport fishers and those of us who like it smoked on an alder plank. Removing the bureaucratic barriers to salmon recovery would improve progress on recovery efforts and reduce the pressure to use regulatory force when projects are stalled.

Part of the solution is to push authority for approving project spending down to the watershed level. Local experts have the best information and relationships to get positive results. If projects fail, local officials are more likely to be held accountable than distant appointees in Olympia.

Second, people in local communities are more likely to work collaboratively. Efforts to repair bulkheads work best when they are customized to individual homeowners – protecting their property and creating forage for salmon.

Finally, we should reward groups that use creative approaches. One project I am excited about is an effort by the group Long Live the Kings to track steelhead as they migrate from Hood Canal to the open ocean. Fewer than 20 percent of steelhead survive this short journey and we need to know why. You can help.


The “Survive the Salish” project allows people to “purchase” a tagged fish. Researchers track the fish as it moves through the canal to see what obstacles it faces, whether from the floating

Continued on following page

bridge or hungry sea lions. Researchers even keep you up to date on how your fish is doing and whether it is one of the lucky ones to survive. To participate, visit www.lltk.org and look for “Survive the Salish.”

I have my fish, and hope others will join this positive, privately-funded effort to expand scientific understanding.

There is no silver bullet to help salmon, but there are many people who have the knowledge and desire to

make progress. We need to remove the impediments that make it difficult for them. Reducing those barriers will not only help salmon, it will reduce the contentious politics that surround these important policy goals. 

Third Washington city adopts supermajority tax requirement



by Chris Cargill,
Director, Eastern
Washington

and Jason Mercier,
Director, Center for
Government Reform

More citizens now protected thanks to Washington Policy Center recommendation

Three of the 10 largest cities in Washington now have additional taxpayer protection following the adoption in November of a supermajority requirement for tax increases in the City of Spokane Valley.

The requirement, which now means tax increases will require five affirmative votes or simple voter approval in Spokane Valley, follows the overwhelming will of voters in six statewide elections – 1993, 1998, 2007, 2010, 2012 and 2015.


Voters have said time and time again that they want elected officials to reach broad agreement before they raise the financial burden on citizens. This requirement simply states the City of Spokane Valley is committed to doing exactly that.

Spokane Valley, one of the ten largest cities in the state, joins the city of Spokane, as well as the city of Yakima and Pierce County, in having a local supermajority requirement for tax increases.

The state of Washington had been subject to supermajority requirements for tax increases until the state Supreme Court ruled the requirement had to be enacted via a constitutional amendment rather than via initiative. The action taken by the cities and counties meet the court ruling by updating governing manuals or changing city charters, which are tantamount to a constitutional amendment.



At the state level, recent polling shows 65% support for allowing voters the opportunity to place the supermajority requirement for tax increases in the state constitution. There are more than 20 other supermajority requirements already in Washington’s constitution.

Washington Policy Center is sharing its research and analysis on this important tax limitation idea with other cities around the state, with the hope that more of them will enact this proposal and protect their local citizens from higher taxes. 

Lincoln County opens the doors on secret union contract talks



by Jason Mercier, Director,
Center for Government Reform

Years from now, we may look back on September 6, 2016 as the beginning of the end in Washington of secret talks for government union contracts funded by taxpayers. On that day, Lincoln County Commissioners Rob Coffman, Scott Hutsell and Mark Stedman bravely adopted a resolution requiring county contract talks with government unions to be open to the public.

The reason it took courage to open these government meetings to the public is that powerful public-sector unions strongly oppose ending secret negotiations. It is harder to put pressure on public officials when the public is watching, and it is equally hard for public officials, if they received union money to win an election, to return the favor to when unions are seeking a new government contract.

The Lincoln County resolution highlights several reasons collective bargaining talks with government unions should be opened up. Among them:

- Transparent and open government is the top priority for Lincoln County;
- Collective Bargaining Agreements forged with unions are among the most expensive contracts negotiated by Lincoln County;
- Both taxpayers and employees deserve to know how they are being represented during collective bargaining negotiations and;
- Secret deal-making is eliminated when making collective bargaining negotiations open to the public.

This is a fantastic open government reform and one that all Washington counties and cities should embrace. As a top reform priority of Washington Policy Center, we stand ready to help other local government officials adopt similar contract transparency reforms. We believe people deserve to know how officials in government spend their money.

I nominated the Lincoln County Commissioners for the Washington Coalition for Open Government's "Key Award" for their bold action in requiring the county's collective bargaining agreements to be decided in open meetings. "Key Awards" are bestowed by the Washington Coalition for Open Government "to individuals and organizations for actions that advance the cause of open government." The Coalition agreed and voted to provide the commissioners with a "Key Award."

Unfortunately, the government employee unions are fighting this move to open government. They call informing the public an "unfair labor practice" and have filed a complaint against the Lincoln County Commissioners. Union executives say the transparency should end because they didn't agree "to make public all future collective bargaining negotiations."

Who knew that allowing taxpayers to see what promises are being made with their money is an "unfair" practice?

Thankfully the state's Public Employee Relations Commission (PERC) issued an initial ruling on October 28th that rejected the union complaint. PERC said, "At this time, the complaints lack necessary elements to qualify for further case processing before the Commission."

We will continue to monitor what PERC and the unions do next in this important fight for open government.


The state government should also pull back the shroud of secrecy in the talks between state-level employees and the Governor. Why does this secrecy even occur in the first place?

In 2002, Governor Gary Locke signed a bill that fundamentally altered the balance of power between the Governor and legislature concerning state employee compensation in the budget. For the first time in state history it gave union executives the power to negotiate directly with the Governor behind closed doors for salary and benefit increases. At the same time, these unions are a powerful political force in helping the Governor win election in the first place.

Before 2002, salary and benefit levels were determined through the normal budget process in the legislature.

Since the secret collective bargaining law went into effect in 2004, union executives no longer have their agenda weighed equally with other special interests during the legislative budget process. Instead, they negotiate directly with the Governor in secret, leaving lawmakers in the dark, with only the opportunity to say "yes" or "no", with no amendments, to the entire contract agreed to by the Governor.

Budget decisions costing hundreds of millions of taxpayer dollars should not be made in secret. Ultimately the legislature should take back the power of setting compensation costs in the budget, as was done before 2002. At a minimum, transparency needs to be provided for this process as occurs in several other states, including the most recent reforms in Idaho and Colorado. This is exactly what Lincoln County officials have accomplished.

Lincoln County Commissioners were the first, but with the public's ongoing support and help, they won't be the last officials in our state who embrace transparency for government union contracts funded by taxpayers. 

Charter schools are increasingly popular with parents, students and teachers



by Liv Finne, Director,
Center for Education

This time last year Washington state's newly opened public charter schools faced a crisis. An aggressive lawsuit filed by president Kim Mead and other executives at the powerful WEA teachers union resulted in a hostile court order that sought to close every charter school in the state, stunning the families of 1,200 children, just as the school year started.

Mothers, fathers, grandparents, students and teachers quickly launched a Save Our Schools campaign. They appeared on radio, wrote letters to their representatives, rallied in Olympia, and spoke at legislative hearings, all imploring lawmakers to fully fund their schools.

Boldly led by Senator Steve Litzow, Chairman of the Senate Education Committee, the Republican-controlled Senate quickly passed a charter school funding law, SB 6194, directing money from the Opportunity Scholarship Fund in a way that complied with the surprise court order. On March 9, 2016, all the Republicans in the House, joined by eight brave Democrats, approved the new law. Governor Inslee refused to sign the bill, but he eventually agreed to let it become law without his signature.

Swift action in the legislature renewed Washington's commitment to charter schools and delivered a stunning defeat to the WEA union.

The dramatic action was a big win for public education in Washington state. Charter schools provide a popular, successful, and proven model of educating children. Though many charter school students enter several years behind grade level, they are already making impressive gains. For example, at Rainier Prep Charter School in Highline, 58 percent of black fifth-graders and 76 percent of black sixth-graders passed the state test in math, compared to 21 percent of black fifth-graders and 26 percent of black sixth-graders in the Highline School District.

In Spokane at the Spokane International Academy, 62 percent of low-income sixth-graders passed the state math test and 72 percent passed the state reading test, compared to districtwide results of 33 percent of low-income sixth-graders passing the math exam and 42 percent passing the English test.

In Seattle's Chinatown-International District, Summit Sierra, part of the Summit Public Schools Network, has just been honored by the Business Insider as one of the 14 most innovative schools in the world.

In 2012, the people of Washington passed Initiative 1240 to offer children access to charter schools. By the fall of 2015, eight charter schools were ready to open their doors. Interest from families was so high most of these schools had to conduct lotteries to select their students.

Then that shocking court ruling cut off their funding. Washington Policy Center supported the Save Our Schools effort by broadcasting our research on the public benefits of charter schools on TV, print and radio, on our widely-read blog and when presenting testimony to legislative committees.

Kim Mead has instructed WEA union lawyers to try another lawsuit against charter schools because teachers there are not forced to pay union dues. But that has not stopped parents from seeking the best for their children.

The excitement over charter schools continues to grow. This school year, 1,600 students are attending charter schools, a 30 percent increase. Parents have enrolled their children in greater numbers because they can choose the school that works best for their children, instead of being assigned blindly by zip code, as administrators do in traditional schools.

Next fall, in 2017, three more charter schools will open. Summit Atlas, will open to grades 6 and 9 in West Seattle, ultimately expanding to serve grades 6-12. Green Dot Seattle Middle School will open to grades 6, 7 and 8th in South Seattle. Finally, Willow Public School will serve grades 6 through 8 in the Walla Walla community in eastern Washington.

In the meantime, the Washington State Charter School Commission will approve new charter school applications, allowing up to 40 charter schools over the next five years.

As charter schools grow school administrators are starting to wonder, "What is it about charter schools?" The answer lies in the magic that happens when parents are allowed to choose their child's school, when teachers are allowed the freedom to teach, when union membership is voluntary, and when principals can set high expectations for teaching and learning.

As they overcome the politics and union attacks, educators at Washington charter schools are showing they are an innovative part of a public education system that can build a brighter future for all children.



After the election: three top legislative priorities for 2017

by Paul Guppy, Vice President for Research

The 2016 election was a stunning and historic moment. In a surging national movement, and using the levers of self-government created at the Founding, voters across the country made clear their frustration that our leaders at the highest levels are not listening to us. As a result, Americans exercised their constitutional right to change our national leaders, installing a new team that is more likely to be responsive to people's concerns.

The election outcome in Washington state was less dramatic. Here, voters chose to maintain the political status quo. Democrats continue to hold the governor's office, as they have for 32 years, and a slim majority in the state House, while Republicans retain one-seat control in the Senate, with the help of a cross-over Democratic senator. Still, the overall message sent by voters was unmistakable; most people feel our elected leaders are not listening to us and responding to the problems families face every day.

As the new state legislature prepares to take office in January, it is important that our elected representatives of both parties are prepared to act sincerely and effectively in the public interest. Here are three practical ideas that lawmakers should consider in the next legislative session.

To learn more:

These are three top priorities that lawmakers should consider when they meet in January. Many more practical ideas are presented, with solid research to back them up, in the latest edition of WPC's *Policy Guide for Washington State*, available on our website at www.washingtonpolicy.org.

1 Stopping a state income tax

Earlier this year, advocates for higher taxes succeeded, after a court ruling in their favor, in getting a local income tax measure placed on the ballot in Olympia. The proposal would have created a high-earners income tax targeting residents living in the city and directed the new tax money to higher education.

The ballot measure was designed to affect people far beyond Olympia, however. Tax advocates said they wanted to create a test case to take to the state supreme court. They hoped that today's more political court would overturn decades of legal precedents and promote imposition of a statewide income tax in Washington.

Voters soundly rejected the Olympia ballot measure, but advocates for higher taxes are not stopping there. Early in 2016 Senator Maralyn Chase (D – Edmonds) introduced SB 6559, to impose a state income tax on all communities in Washington state. The bill did not pass, but it is a near certainty that she or another liberal lawmaker will introduce an income tax bill in the 2017 session.

Tennessee, like Washington, is one of just seven states with no income tax. Lawmakers there faced a similar problem, recurring bills to impose a state income tax, causing stress and confusion for the state's residents. To solve the problem Tennessee lawmakers sent voters an income tax ban to place in the state constitution. It passed by 66%, ending the worry that people living in the Volunteer State were just one legislative session from paying a new tax on family incomes.

Washington lawmakers should do the same for the people of our state. They should send us a proposed change to our constitution that would ensure a political supreme court or a future legislature does not create a permanent state income tax. As in Tennessee, it would probably pass overwhelmingly, and Washington families could rest easier knowing they are protected from paying a new tax.

2 Restoring levy equity for charter school families

In 2012, voters made Washington the 42nd state to allow charter schools as an option for families in the public school system. Charter schools are popular with parents and research shows they are effective at helping children at greatest risk of falling behind. Attending a public charter school is based on family choice, so they are an effective alternative in communities where administrators assign children to failing schools based on zip code.

The voter-approved law provided levy equity for all families. Parents who send their children to a public charter school had equal access to local levy funding that was passed after their school opened.

In a surprise move, state supreme court Chief Justice Barbara Madsen issued a harsh ruling in the fall of 2015, after the school year had started, ordering all charter schools to close immediately. Responding quickly, lawmakers of both parties passed a bill providing funding for charter schools and allowing them to stay open. Governor Jay Inslee said he would not sign the bill, but he eventually allowed it to become law without his signature.

As part of the legislative compromise, charter school families received state funding, thus saving their schools from Justice Madsen's order, but they were denied access to their share of local levy funding.

That means a top priority for the coming legislative session should be for lawmakers to restore levy equity for charter school families, so all children in Washington receive equal treatment under the law.

Restoring levy equity is a simple matter of fairness. Charter school families vote in local elections and they pay taxes that fund their local schools. They have as much right as their neighbors to benefit from local education spending. State lawmakers should resolve this inequity in the law and ensure equal access to school funding for all children.

3 Unwinding Obamacare in Washington state

In 2010, Insurance Commissioner Mike Kreidler and other elected leaders in Washington decided to make our state an "early adaptor" of Obamacare. They created a state exchange which, after initial public funding, was supposed to become self-sustaining, and used the Obamacare law to limit consumer choices in purchasing health coverage.

After six years of full-speed-ahead implementation, it is clear that the program is a failure. Obamacare remains as unpopular as ever, and this unworkable federal law is likely to be repealed. Washington's state exchange has failed to provide affordable high-quality coverage, as elected officials promised, and it requires constant subsidies from the state General Fund to keep it afloat.

Only 14 states run their own Obamacare exchanges. Washington lawmakers should close our failing state exchange, redirecting its funding in ways that serve the public interest. They should also take a leading role as Congress unwinds the law and adopt reforms that put patients in greater control. The likely future of health care policy will be to re-establish the relationship between patients and doctors while reducing government-directed interference. If our state lawmakers make us an "early adopter" of this patient-centered approach, they will reduce government control and expand access to affordable health coverage for all Washingtonians.

20

years of
outstanding
leadership

Champion of Freedom award

Each year, Washington Policy Center presents two awards at our Annual Dinner: the Columbia Award to a national or international figure who shares our values, and the Champion of Freedom Award to a Washington state resident or organization that furthers our mission.

This year, to celebrate our 20th Anniversary and honor our founders, we presented our Champion of Freedom Award to our visionary founding members and past leadership, "For boldly starting an organization committed to free-market principles in an area where these ideas are not always accepted and for laying a foundation that has and continues to serve the organization and stand the test of time and trials."

The award was presented by our past board Chairman and 2016 Annual Dinner Co-Chair, Sarah Rindlaub, at the Annual Dinner in Bellevue on October 7, 2016. We were overjoyed that 12 of our honorees were able to accept the award in person at this gala event.



Award Recipients:

Bill Baldwin (*pictured above*)
Hon. Emilio Cantu
John Carlson (*pictured above*)
Ron Cohn
Peter Cornell
Richard Derham (*not pictured but participated in the event*)
Hon. Kemper Freeman (*pictured above*)
John Hennessy
Dave Maryatt
John Scotty McEachern (*award accepted by son, Shawn, pictured above*)

Stanley O. McNaughton
Amb. Della Newman (*pictured above*)
Steve Phelps (*pictured above*)
Hon. Bill Polk (*pictured above*)
Greg Porter (*pictured above*)
Sarah Rindlaub (*not pictured but participated in the event*)
Tom Stewart (*award accepted by Randy Irvine, pictured above*)
Al Symington
Janet True (*pictured above*)
James Udelhoven

Thank you, Champions of Freedom! And watch the special, three-minute video featuring some of the founders to learn more about WPC's history at www.washingtonpolicy.org

WPC Young Professionals' campus clubs...

bring free-market thought, interaction with business and policy leaders, and networking opportunities to campuses around our state. Each club is led by an incredible group of student leaders, whose interests will put them in a diverse range of fields after graduation, where they will undoubtedly become a force for the future of sound policy in our state!



Eastern Washington

- Eastern Washington Annual Dinner*
Together, our Eastern Washington clubs at Gonzaga University and Washington State University brought over 60 students to our Eastern Washington Annual Dinner this fall!
- Washington State University*
Our Young Professionals @WSU club has done a great job making sure Washington State University students are informed about state and local policy issues. Prior to the election, they held a "Know Your Initiatives" night, drawing students to discuss what they would see on their ballot using WPC's election resources. club leader, Sophia Steele, was also this year's Jennifer Dunn-Thomson Scholarship recipient! Our other incredible club leaders include Hannah Stewardson, Austin Harding, and Ally Staikos.
- Gonzaga University*
Young Professionals @GU are excited to become an accredited student organization by the end of this term and ready to launch! They plan to host an on-campus debate and issue-based discussion lunches in order to build the Young Professionals community on campus. They're led by Grant Ikehara, Emily Norris, and Maggie Douglas.



Western Washington

- Young Professionals Annual Dinner*
Our Young Professionals clubs at University of Washington and Seattle University both had great showings at the Young Professionals Annual Dinner, bringing over 70 students. The YP Annual Dinner was a great start to the school year!
- University of Washington*
After kicking off the year with the Annual Dinner, our Young Professionals @UW joined with UW's Dr. Anthony Gill and the Institute for Humane Studies to host a professor of economics from Creighton University, Dr. Michael Thomas, who spoke on how taxes and regulations effect human behavior. Our UW club is led by Tyler Pichette, Andrew Bagherpour, Lane Covington, Brandon Lecoq, and Mary Hyder.
- Seattle University*
WPC Young Professionals @SU brings free-market thought to their campus through a Pizza & Policy lunch series, guest speaker receptions like one recently held with Dr. Donald Devine, and cooperation with other Seattle University clubs. They are led by Patrick McGarry.



WAYS TO GIVE

Now is the perfect time to consider your annual support or an additional gift to organizations that matter to you and your family. As always, your gift to WPC is 100% tax-deductible. Please consider supporting Washington Policy Center in one of these ways:



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Return your 100% tax-deductible gift in the enclosed pre-paid envelope.



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Quick & easy with great tax benefits! Visit our website or consult your financial advisor for more details.



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Visit www.washingtonpolicy.org/donate to see our membership benefits & make a gift today!



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Perfect for students and young professionals- memberships at \$100+ will include a "starter pack"!

Your investment in Washington Policy Center makes a measurable difference in advancing free-market solutions across our state. Rest assured that every dollar of your support helps WPC share your values with lawmakers in Olympia and across the state.

Above all, thank you for your support! Please contact WPC's Development Director, Sydney Jansen at 206-937-9691 or sjansen@washingtonpolicy.org to discuss any of our giving options.

WAYS TO ENGAGE

WASHINGTON POLICY CENTER MEMBERSHIP BENEFITS

L E V E L S	\$50—\$999	WPC MEMBER	<ul style="list-style-type: none"> » Research publication mailings » Quarterly <i>Viewpoint</i> magazine » Regular WPC email updates » Invitations to general WPC events 	<ul style="list-style-type: none"> » Invitations to private WPC events » Quarterly updates from the president » Exclusive membership lapel pin 	<ul style="list-style-type: none"> » Recognition in Annual Report » Private briefings from WPC VP of Research » Complimentary tickets to general WPC events 	<ul style="list-style-type: none"> » Recognition at all WPC events » Annual Recognition in quarterly <i>Viewpoint</i> » VIP tickets to the Annual Dinner » Invitation to private Annual Dinner lunch and speaker Q&A 	<ul style="list-style-type: none"> » Exclusive name badges » Invitations to private Pillar Society events
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	\$5,000—\$9,999	BENEFACTOR MEMBER					
	\$10,000 +	PRESIDENT'S COUNCIL MEMBER					
	Pillar Society	PILLAR SOCIETY MEMBER					
	Legacy Partners	LEGACY PARTNER MEMBER					
\$100+	YOUNG PROFESSIONAL MEMBER						

SOLUTIONSSUMMIT 2017

WASHINGTON POLICY CENTER'S STATEWIDE POLICY CONFERENCE



Save the dates

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Monday May 15, 2017

Spokane
Tuesday May 16, 2017



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joyous holiday
season from
the staff at
Washington
Policy Center.***

